



## BIG BOXES, BIGGER PROBLEMS

HOW TO TURN TODAY'S  
ABANDONED WALMARTS INTO  
TOMORROW'S AWARD-WINNING  
LIBRARIES, MUSEUMS,  
AND CHURCHES.  
BY WILLY STALEY

**TOP** Big-box stores have struggled to stay open after the real estate crash.

**RIGHT** The main branch of McAllen's library was formerly a Walmart.

**BOTTOM** A computer lab where once a thousand discount shoppers roamed.

The main branch of the McAllen, Texas, public library is a sleek modern space, with a circular fountain out front, an art gallery, an interactive touch wall in the children's section, and long orange benches that look like something out of Kubrick. It's no surprise the building has won major design awards—what is surprising is that, until a massive gutting and refurbishing effort that began in 2008, it was a 124,500-square-foot Walmart.

McAllen is not the only place where big-box retail stores are in need of new occupants. Before the real estate crash, companies like Target competed to offer the most supersized shopping experience imaginable. Now, according to one recent estimate, 11 percent of big-box stores (single-story retail outlets spread across more than 20,000 square feet) are abandoned, compared with about 7 percent in January 2008. That's nearly 300 million square feet of empty aisles, an area one-third the size of Manhattan.

And big-box stores are more likely than others to lie empty, attracting vandals, according to Stacy Mitchell of the Institute for Local Self-Reliance, because corporations often structure their leases to prevent competitors from moving in, even after they've moved out.

But some cities have found creative fixes. Julia Christensen, an author in Austin, has chronicled repurposing projects through her website and book, *Big Box Reuse*. She discovered a former Winn-Dixie grocery store serving as a Calvary Chapel in Florida, a former Kmart in Minnesota that's now a museum celebrating Spam, even a Walmart that had been turned into a speedway. Of course, the flaws of the original design can bedevil even the most attractively repurposed superstores. In McAllen's library, says director Kate Horan, the female employees have had to stop wearing heels to work: Three acres of stacks can be killer on your arches.